

# Our Business and Social Responsibilities

## Our Business

The MOL Group, with a core business of ocean shipping, engages in the transport of a broad range of commodities that contribute to industrial growth and better lives for people not only in Japan but also around the world. We run and develop our businesses, taking into consideration environmental and social issues as a player in an industry that is indispensable to the sustainable development of the world economy.

### Bulkships Dry Bulkers

Dry bulkers transport massive quantities of raw materials such as iron ore, coal, grain, and so on. The MOL Group, as the world's largest dry bulk operator, links the world through the stable transport of these vital commodities.



### Tankers

The MOL Group has one of the world's largest tanker fleets for energy transport. Our tanker fleet includes very large crude carriers (VLCCs) that transport crude oil, product tankers that carry refined petrochemical products, chemical tankers for liquefied chemical products, and LPG tankers for transporting liquefied petroleum gas.



### LNG Carriers

Liquefied natural gas (LNG) has drawn considerable attention as a clean energy resource. The MOL Group is a leading LNG transport company, having won acclaim for its advanced technologies and expertise.



### Car Carriers

MOL was the first Japanese shipping company to launch a pure car carrier (PCC). We are making further advances and employing new environmental technologies, such as vessels with lower wind and water pressure resistance. We have established a solid position among the world's car carrier fleets through not only quality car transport services, but also our environmental consciousness.



### Containerships

MOL operates a diverse fleet of containerships in all regions of the world. In addition to the key east-west routes linking Asia to North America and Asia to Europe, MOL also serves north-south and intra-Asia routes, providing a balanced network that covers the entire globe.



### Logistics

With our worldwide network of distribution centers, a state-of-the-art IT system and Group companies with extensive logistics expertise and know-how, MOL's logistics business integrates these capabilities to provide best-fit solutions and various services dovetailing with customer needs.



### Ferry & Domestic Transport Business

Offering one of Japan's largest ferry and domestic transport service lineups, MOL actively meets cargo owners' modal shift needs, thereby contributing to CO<sub>2</sub> reduction in the domestic transportation sector.



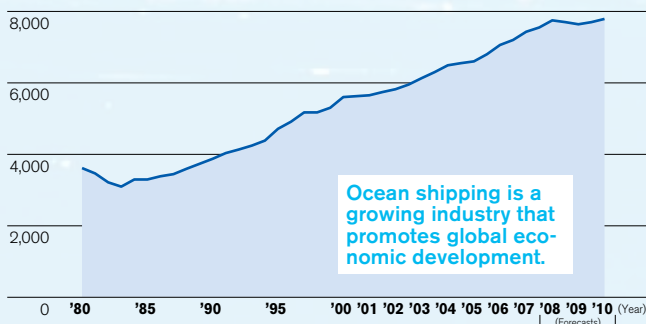
### Associated Businesses

The MOL Group runs and develops various associated businesses. These include a leasing business for office buildings and condominiums, mainly through key consolidated subsidiary Daibiru Corporation, one of Japan's largest tugboat businesses, and a cruise business that operates the *Nippon Maru*.



### Worldwide Trade Volume

(Million tons)



Source: Fearnleys Review

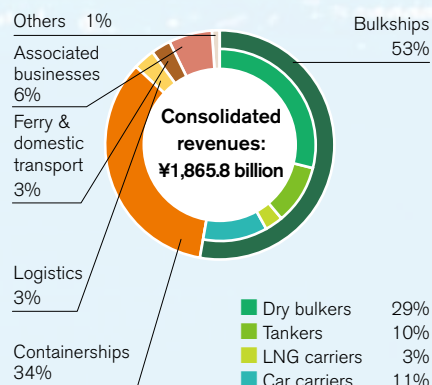
### Fleet

(As of March 31, 2009)

Dry bulkers	354
Tankers	175
LNG carriers	37
Car carriers	88
Containerships	114
Ferries and ships for domestic transport in Japan	46
Other	7
<b>Total</b>	<b>821</b>

(55,492 thousand DWT)

### FY2008 Consolidated Revenue by Segment



# Our Social Responsibilities

The MOL Group conducts business activities incorporating social fairness, ethics, and environmental consciousness, and aims to promote sustainable growth around the world through management that takes into consideration its various stakeholders.

## Top Management Contributing to Sustainable Development of the World

The economic downturn catalyzed by the so-called Lehman Shock in the fall of 2008 dealt a blow to the international ocean shipping industry as well as economies worldwide. MOL has thus confronted a difficult business environment. But these conditions only crystallized for us the things we need to do well to carry out our duty as a key player in the global economy and achieve sustainable growth—ensure safe operation, tackle environmental issues and practice highly transparent management.



→ Top Management  
**P.04**

## Feature 1 Environmental Technologies

### ISHIN: Innovations in Sustainability Backed by Historically Proven, Integrated Technologies —the Key to the Future Is in the Past

MOL has developed and introduced of its own accord groundbreaking environmental technologies stepping ahead of the times. What kinds of ships are possible if MOL makes further innovations by ingeniously integrating its historically proven technologies? This section introduces an environment-friendly ship (car carrier) that MOL envisions for the near future, within the next five years.



→ Feature 1  
Environmental  
Technologies  
**P.06**

## Feature 2 Safe Operation Report Ensuring Safe Operation

Ensuring safe operation of vessels is the foundation of our business activities and, at the same time, one of the most important policies to protect the seas and oceans and global environment. Seas and oceans where we operate are closely intertwined with people's lives and have a public nature. For this reason, ensuring safe operation so as to protect the seas and oceans is our eternal mission. MOL is focusing on ensuring safe operation Group-wide with the recognition that it is an imperative for its business activities.



→ Feature 2  
Safe Operation  
Report  
**P.09**