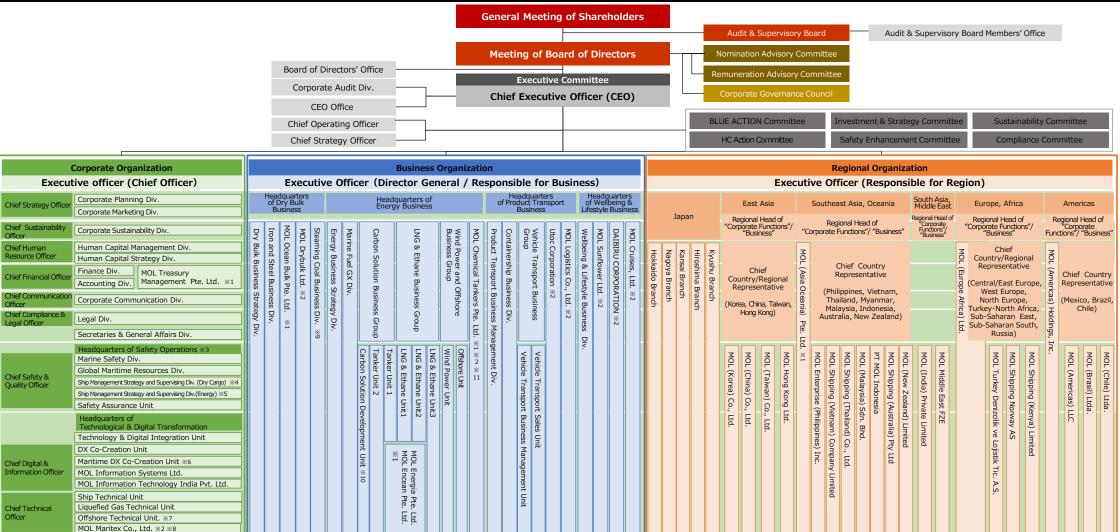
MOL Company Organization

Revised on 1st April 2025



- \*1: Companies comprising the Singapore Sub-Headquarters.
- ※2 : Group companies which belong to the head office.
- ※3: Headquarters of Safety Operations is composed; (i) Marine Safety Division, (ii) Global Maritime Resources Division, (iii) Ship Management Strategy and Supervising Division (Dry Cargo), (iv) Ship Management Strategy and Supervising Division (Energy), (v) Safety Assurance Unit, (vi) Maritime DX Co-Creation Unit, (vii) Offshore Technical Unit, (viii) MOL Maritex Co., Ltd., (ix) MOL Ship Management Co., Ltd., and (x) MOL LNG Transport Co., Ltd.
- 34 : Ship Management Strategy and Supervising Division (Dry Cargo) also belongs to "Headquarters of Dry Bulk Business" and "Headquarters of Product Transport Business".
- %5: Ship Management Strategy and Supervising Division (Energy) also belongs to "Headquarters of Energy Business".
- \*6 : Maritime DX Co-Creation Unit also belongs to "Headquarters of Safety Operations"
- \*7: Offshore Technical Unit also belongs to "Headquarters of Safety Operations" and "Headquarter of Energy Business".
- ※8: MOL Maritex Co., Ltd. also belongs to "Headquarters of Safety Operations".
- \*9 : Steaming Coal Business Div. also belongs to "Headquarters of Energy Business"
- ※10 : Carbon Solution Development Unit belong to "Headquarters of Dry Bulk Business"
- \*\*11 : MOL Chemical Tankers Pte. Ltd. also belongs to "Headquarters of Product Transport Business".