

March 19, 2026

Regarding Recent Media Reports

Some media reported that Elliott Investment Management has acquired a stake in Mitsui O.S.K. Lines, Ltd. (the "Company"). As reported, it is true that the Company has been contacted by a specific investor.

The Company, in compliance with the Fair Disclosure Rule and the principle of equal treatment of shareholders, is committed to timely and appropriate information disclosure and treats all shareholders and investors fairly.

The Company is currently finalizing the MOL Group Corporate Management Plan "BLUE ACTION 2035" Phase 2, which is scheduled to be announced at the end of March, and remains committed to ensuring that this plan contributes to the medium- to long-term enhancement of value for all stakeholders.