

Integration of Nissan Motor Car Carrier Co., Ltd. and MOL ACE TRANSPORT CO., LTD.

Driving a New Era for MOL's Car Carrier Business

Please be advised that Nissan Motor Car Carrier Co., Ltd. (hereinafter "NMCC") will merge with MOL ACE TRANSPORT CO., LTD. (hereinafter "MTR") effective April 1, 2026 and our company name will be changed to **MOL ACE TRANSPORT CO., LTD.** as the surviving entity, please see our company profile below.

Purpose of Integration

This strategic integration aims to strengthen the foundation for sustainable growth in response to dynamic changes in the automotive industry and the global shift toward zero-emission solutions.

By combining the operational expertise and strengths of both companies, the new organization will establish an efficient and flexible management structure, delivering high-quality car carrier transportation services to meet the expectations from customers worldwide.

【New Company Profile】

Company name	MOL ACE TRANSPORT CO., LTD.
Capital	JPY 100 million
Office Address	2-1-1 Toranomom, Minato-ku, Tokyo, Japan