



February 26, 2016

Changes of Directors and Executive Officers

TOKYO—Mitsui O.S.K. Lines, Ltd. (MOL; President & CEO: Junichiro Ikeda) today announced that it has decided on the following changes to its Directors and Executive Officers. The changes of Directors are subject to approval at the Annual Shareholders' Meeting to be held on June 21, 2016.

1. Changes of Executive Officers

(1) Promoted Executive Officers: April 1, 2016

(Name) (New) (Present)

Takeshi Hashimoto Senior Managing Executive Officer Managing Executive Officer

Executive Officer Toshiyuki Sonobe Managing Executive Officer **Executive Officer** Yoshikazu Kawagoe Managing Executive Officer Koichi Yashima **Executive Officer** Managing Executive Officer

(2) Newly appointed Executive Officers: April 1, 2016

(Name) (Present) (New)

Executive Officer Masanori Kobayashi Director of MOL LNG Transport Co., Ltd.

Yutaka Hinooka **Executive Officer** General Manager of Liner Division General Manager of Tanker Division Masato Koike Executive Officer

Masanori Kato **Executive Officer** General Manager of Marine Safety Division

(3) Retiring of Executive Officers: March 31, 2016

(New: As of April 1, 2016) (Name) (Present)

Hirokazu Hatta Adviser to MOL Techno-Trade, Ltd. Managing Executive Officer

(To be appointed as Executive Vice President in June.)

Tetsuro Nishio Adviser to Nihon Tug-Boat Co., Ltd. Managing Executive Officer

(To be appointed as Executive Vice President in June.)

Takaaki Inoue Adviser to MOL LNG Transport Co., Ltd. Managing Executive Officer

(To be appointed as President in June.)

Toshikazu Inaoka Adviser to MOL Ship Management Co., Ltd. Executive Officer

(To be appointed as President in June.)

2. Changes of Directors

(1) Newly appointed Directors: June 21, 2016

(Name) (New) (Present)

Outside Director Hideto Fujii Adviser to Sumitomo Corporation Etsuko Katsu **Outside Director** Vice President, Professor, school of

political science and economics,

Meiji University

(2) Retiring of Director: June 21, 2016

(Name) (New) (Present)

Takeshi Komura Retiree **Outside Director**

3. Executive Officers and Responsibilities on and after April 1, 2016

(Title) (Name) (Responsibilities)

Chairman Executive Officer Koichi Muto

President, Chief Executive Officer Junichiro Ikeda

Executive Vice President Assistant to President, **Executive Officer** Kenichi Nagata

Dry Bulk Business Unit,

Dry Bulk Business Planning &

Co-ordination Office,

Dry Bulk Carrier Division (B)

Senior Managing Executive Officer Masaaki Nemoto Safety Operations Headquarters,

Human Resources Division,

Marine Safety Division,

Dry Bulk Carrier Supervising Office, Tanker Safety Management Office, LNG Safety Management Office

Senior Managing Executive Officer Masahiro Tanabe Finance Division,

Accounting Division, Investor Relations Office,

Liner Division,

Port Projects & Logistics Business Division, Group Business Division,

Research Office

Senior Managing Executive Officer Shizuo Takahashi Chief Compliance Officer,

Chief Information Officer,

Safety Operations Headquarters,

Internal Audit Office, Secretaries Office,

Corporate Planning Division,

Public Relations Office,

MOL Information Systems, Ltd.

Senior Managing Executive Officer	Takeshi Hashimoto	Energy Transport Business Unit, Energy Business Strategy Office, Steaming Coal Carrier Division, LNG Carrier Division, Offshore and LNG Project Division, LNG Safety Management Office
Managing Executive Officer	Toshiya Konishi	Port Projects & Logistics Business Division, Chief Executive Representative, Americas
Managing Executive Officer	Takashi Maruyama	Finance Division, Investor Relations Office
Managing Executive Officer	Akihiko Ono	Liner Division
Managing Executive Officer	Akio Mitsuta	Energy Transport Business Unit, Tanker Division, Tanker Safety Management Office
Managing Executive Officer	Naotoshi Omoto	Car Carrier Division
Managing Executive Officer	Toshiyuki Sonobe	Group Business Division, Kansai Area, Japan Logistics Business Promotion
Managing Executive Officer	Yoshikazu Kawagoe	Technical Division
Managing Executive Officer	Koichi Yashima	Human Resources Division, General Affairs Division
Executive Officer	Hideo Horiguchi	Accounting Division
Executive Officer	Mitsujiro Akasaka	Chief Executive Representative, Asia, Middle East, Oceania, Managing Director of Mitsui O.S.K. Bulk Shipping (Asia Oceania) Pte. Ltd.
Executive Officer	Toshiaki Tanaka	Dry Bulk Business Unit, Dry Bulk Carrier Division (A), Dry Bulk Carrier Supervising Office
Executive Officer	Nobuo Ishihara	Chief Executive Representative, Europe, Africa, Managing Director of Mitsui O.S.K. Bulk Shipping (Europe) Ltd.
Executive Officer	Kenta Matsuzaka	Offshore and LNG Project Division, General Manager of LNG Carrier Division
Executive Officer	Masanori Kobayashi	Safety Operations Headquarters, Tanker Safety Management Office, LNG Safety Management Office, Marine Safety Division

Executive Officer Yutaka Hinooka General Manager of Liner Division

Executive Officer Masato Koike General Manager of Tanker Division

Executive Officer Masanori Kato Safety Operations Headquarters,

Human Resources Division, Marine Safety Division,

Dry Bulk Carrier Supervising Office

4. Directors and Auditors on and after June 21, 2016

Directors

Representative Director

Chairman of the Board Koichi Muto

Representative Director

President Junichiro Ikeda
Representative Director Kenichi Nagata
Director Masahiro Tanabe
Director Shizuo Takahashi
Director Takeshi Hashimoto
Outside Director Masayuki Matsushima

Outside Director Hideto Fujii
Outside Director Etsuko Katsu

Corporate Auditors

Corporate Auditor Takehiko Ota

Corporate Auditor Takashi Nakashima

Outside Corporate Auditor Hiroyuki Itami
Outside Corporate Auditor Hideki Yamashita