

March 24, 2021

Changes of General Managers

Tokyo – Mitsui O.S.K. Lines, Ltd. (MOL; President & CEO: Junichiro Ikeda) today announced that it has decided on the following changes effective below dates

April 1, 2021

| (Name) | (New) | (Present) |
|----------------|---|---|
| Katsumi Nagata | Chief Executive Representative of North America, Central America & Caribbean, & Chief Country Representative of United States of America & MOL (AMERICAS) LLC & MOL (AMERICAS) HOLDINGS, INC. | Chief Executive Representative of North America, Central America & Caribbean & MOL (AMERICAS) LLC & MOL (AMERICAS) HOLDINGS, INC. |

June 16, 2021

| (Name) | (New) | (Present) |
|------------------|----------------------------|--|
| Shingo Takiguchi | MOL OCEAN EXPERT CO., LTD. | Deputy General Manager of Marine Safety Division |