

<Advisory Board>

Since April 2024, MOL has established an Advisory Board under the President to obtain opinions from outside experts on matters of high priority in management strategies and risk management.

Name	Main Career
Naoko Ishii	Special Presidential Envoy for Global Commons, Professor and Director of the Center for Global Commons, the University of Tokyo Ishii joined the Japanese Ministry of Finance in 1981. Served as an Economist at the International Monetary Fund (IMF), the World Bank's country program coordinator for Vietnam, and World Bank Country Director for Sri Lanka; 2010: Deputy Vice Minister of Finance, 2012: CEO and Chairperson, the Global Environment Facility. 2020: Executive Vice President, Professor and Director at the Center for Global Commons, the University of Tokyo, 2024: Special Presidential Envoy for Global Commons, the University of Tokyo.
Nahoko Eto	Professor, Department of Political Science, Gakushuin University Eto is also a Senior Fellow and Head of China Group, Institute of Geoeconomics and a member of Advisory Committee to the Ministry of Economy, Trade and Industry on Strengthening Industrial and Technological Infrastructure for Economic Security. She holds an MA in International Policy Studies from Stanford University and a Ph.D. in political science from Keio University.
Toyohisa Kozuki	Former Ambassador Extraordinary and Plenipotentiary of Japan to Russia Kozuki joined the Japanese Ministry of Foreign Affairs in 1981 and later served as Director General of the European Bureau of the Ministry of Foreign Affairs and Chief Cabinet Secretary of the Ministry of Foreign Affairs before becoming Ambassador Extraordinary and Plenipotentiary of Japan to the Russian Federation from 2015 to 2023. Since January 2024, he has been a Distinguished Professor at Chiba Institute of Technology.

Daisuke Matoba	President, digital brain enablement Inc Digital strategy consultant. He has served as head of enterprise architecture, public sector partner, and vice president at IBM (1988-), Oracle (2008-), Accenture (2010-), and SAP (2013-). He promoted CIC, a research group on artificial intelligence (AI) at the National Institute of Informatics, and CDE, a research group on speculative design at the University of Tokyo with executives from major companies. Participated in national data strategy formulation since 2020 (seconded to Digital Agency from IPA). He completed his master's degree of socio informatics and Interdisciplinary Information Studies at the University of Tokyo.
Mitsunobu Koshiba	Co-Founder, Cdots LLC In 1981, Koshiba joined Japan Synthetic Rubber Co., Ltd. (now JSR), where he became Representative Director and President in 2009, Representative Director and Chairman in 2019, and Chairman Emeritus from 2021 to 2023. As vice chairman of the KEIZAI DOYUKAI (Japan Association of Corporate Executives) (now Chairman), responsible for economic security and other issues, he founded the think tank Cdots LLC, which publishes opinions on advanced technology, geopolitics, and geoeconomics, among other topics. He supports domestic and foreign deep tech startups and serves as an outside director of A Holdings Corporation, Rapidus Corporation, Fortaegis Technologies, and others.
Rajesh Madhavan Unni	Founder and Chairman of Synergy Marine Group, one of the world's largest ship management companies Graduated from Harvard University's Advanced Management Program (AMP) and co-founded Alpha Ori Technologies in 2017. Has held key positions at several international maritime organizations, including Director at Windward, Advisor at Alsym Energy, member of the Lloyd's Register South Asia Advisory Committee, and member of the Global Maritime Forum.